2018 SALARY AND COMPENSATION SURVEY RESULTS
ENGINEERS GEOSCIENTISTS MANITOBA, JULY 2018
Probe Research Inc. was retained by Engineers Geoscientists Manitoba to conduct a survey among human resource and management personnel in Manitoba companies that employ its engineers and geoscientists.

Specifically, the survey collected information regarding financial compensation for various levels of professional engineers and geoscientists in the province, as well as explored retention and recruitment in this employment sector.

Probe Research surveyed 110 employers using a 16-minute (average) online survey. The survey was open for completion between May 15 and June 27, 2018.

The total sample of 811 companies with contact information was provided by Engineers Geoscientists Manitoba and included approximately 648 companies with email addresses and 163 with contact information other than email addresses.

Engineers Geoscientists Manitoba was responsible for sending a unique, secure survey link (provided by Probe Research) to those 648 companies with email addresses. It was also responsible for mailing an announcement letter to 163 companies without email addresses explaining the purpose of the survey and encouraging participation.

In an effort to encourage participation, a generic email reminder was sent by Engineers Geoscientists Manitoba part way through the data collection window, and Probe Research followed up with telephone calls to companies which had not yet responded to the survey.

As an online survey is a sample of convenience, no margin-of-error can be ascribed. However, a random and representative non-convenience sample of 110 adults would have a margin of error of ±9.34 percentage points, 19 times out of 20.
PROFILE OF RESPONDENTS
<table>
<thead>
<tr>
<th>Areas of Operation*</th>
<th>Total (n=110) (%)</th>
<th>Single Practitioners (n=50) (%)</th>
<th>Companies employing more than 1 engineer/geoscientist (n=60) (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Winnipeg</td>
<td>77</td>
<td>82</td>
<td>73</td>
</tr>
<tr>
<td>Southern Manitoba</td>
<td>45</td>
<td>46</td>
<td>43</td>
</tr>
<tr>
<td>Northern Manitoba</td>
<td>19</td>
<td>16</td>
<td>22</td>
</tr>
<tr>
<td>Head Office:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Winnipeg</td>
<td>59</td>
<td>64</td>
<td>55</td>
</tr>
<tr>
<td>Southern Manitoba</td>
<td>13</td>
<td>10</td>
<td>15</td>
</tr>
<tr>
<td>Northern Manitoba</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Elsewhere in Canada</td>
<td>15</td>
<td>16</td>
<td>15</td>
</tr>
<tr>
<td>Outside Canada</td>
<td>10</td>
<td>8</td>
<td>12</td>
</tr>
<tr>
<td>Primary Employment Sector:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Private</td>
<td>77</td>
<td>76</td>
<td>78</td>
</tr>
<tr>
<td>Non Profit</td>
<td>5</td>
<td>6</td>
<td>5</td>
</tr>
<tr>
<td>Federal gov’t</td>
<td>5</td>
<td>6</td>
<td>5</td>
</tr>
<tr>
<td>Municipal gov’t</td>
<td>3</td>
<td>4</td>
<td>2</td>
</tr>
<tr>
<td>Provincial gov’t</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Crown Corporation</td>
<td>4</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>Educational</td>
<td>3</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>

* Multiple mentions accepted, therefore totals will exceed 100%
### ENGINEERS/GEOScientISTS EMPLOYED IN MANITOBA:

<table>
<thead>
<tr>
<th>Bases</th>
<th>Total (n=110) (%)</th>
<th>Single Practitioners (n=50) (%)</th>
<th>Companies employing more than 1 engineer/geoscientist (n=60) (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>One</td>
<td>45</td>
<td>100</td>
<td>-</td>
</tr>
<tr>
<td>Two</td>
<td>15</td>
<td>-</td>
<td>27</td>
</tr>
<tr>
<td>Three</td>
<td>12</td>
<td>-</td>
<td>22</td>
</tr>
<tr>
<td>Four to Nine</td>
<td>14</td>
<td>-</td>
<td>26</td>
</tr>
<tr>
<td>Ten or more</td>
<td>14</td>
<td>-</td>
<td>25</td>
</tr>
</tbody>
</table>
QA4. “And which category best describes your industry sector?” (n=110)

Base: All companies

- Consulting: 14%, 17%, 20%
- Manufacturing: 12%, 16%, 20%
- Construction: 5%, 11%, 18%
- Mechanical equipment: 7%, 8%
- Environmental: 4%, 6%, 8%
- Utilities: 4%, 5%, 7%
- Transportation eqpt: 3%, 5%, 6%
- Health care: 4%, 5%
- Agriculture/Food: 2%, 4%
- Agriculture/Eqpt: 3%, 4%
- Research & Dev't: 0%, 3%, 6%
- Metals - Fabricating: 0%, 3%, 5%
- Pharmaceutical: 2%, 2%
- Petroleum: 2%, 4%
- Electronics: 0%, 2%, 3%
- Computer/Software: 2%, 2%
- Communications: 0%, 2%, 4%
- Other: 6%

Total (n=110)

Single Practitioners (n=50)

Companies employing more than 1 engineer/geoscientist (n=60)
YEARS IN PRACTICE – SINGLE PRACTITIONERS

QF3. “How long have you been operating as a single practitioner?” (n=50)

Base: All single practitioners

- **One year or less**: 6% (n=32) Head office in Winnipeg, 19% (n=18) Head office outside of Winnipeg
- **2-5 years**: 14% (n=32) Head office in Winnipeg, 34% (n=18) Head office outside of Winnipeg
- **6-10 years**: 12% (n=32) Head office in Winnipeg, 9% (n=18) Head office outside of Winnipeg
- **11-19 years**: 18% (n=32) Head office in Winnipeg, 17% (n=18) Head office outside of Winnipeg
- **20+ years**: 22% (n=32) Head office in Winnipeg, 19% (n=18) Head office outside of Winnipeg
EMPLOYEE OVERVIEW
AVERAGE NUMBER OF TYPES OF ENGINEERS AND GEOscsscientISTS EMPLOYED BY MANITOBA COMPANIES

QB1. “How many of the following types of employees does your company employ in Manitoba?” (n=110)

Base: All respondents
QF1. “Which of the following categories best describes your designation?” (n=50)

- P.Eng: 73% (Total), 67% (Winnipeg), 83% (Outside Winnipeg)
- P.Geo: 4% (Total), 3% (Winnipeg), 6% (Outside Winnipeg)
- EIT: 23% (Total), 30% (Winnipeg), 11% (Outside Winnipeg)

Base: All single practitioners
“Unsure” removed
Q1. “Do you have any …employed by your company?” (n=60)

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist
NUMBER OF ENGINEERS / GEOScientISTS EMPLOYED

Q.2 “How many of these level engineers / geoscientists does your organization currently employ on a full or part-time basis?”

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist
AVERAGE PERCENTAGE OF FULL-TIME AND PART-TIME PROFESSIONALS

Q.3 "How many of these level engineers / geoscientists are full-time, part-time or independent contractors?" (n=60)

QF4. “Would you say you are employed on average...?” (n=50)

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist

“Unsure” removed from calculations
EDUCATION LEVELS
**AVERAGE LEVELS OF EDUCATION ATTAINED**

Q.5 “Approximately how many of these … level engineers / geoscientists have……?” (n=60)

QF2. “What is the highest level of education you have obtained?” (n=50)

**Definitions:**
- Entry – less than 3 years working in the industry
- Junior – 3-5 years
- Intermediate – 5-15 years
- Senior – 15+ years

<table>
<thead>
<tr>
<th>Level</th>
<th>Entry (n=32)</th>
<th>Junior (n=17)</th>
<th>Intermediate (n=31)</th>
<th>Senior (n=33)</th>
<th>Single Practitioners (n=50)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bachelor's Degree</td>
<td>97%</td>
<td>88%</td>
<td>85%</td>
<td>78%</td>
<td>68%</td>
</tr>
<tr>
<td>Master's Degree</td>
<td>3%</td>
<td>6%</td>
<td>12%</td>
<td>17%</td>
<td>28%</td>
</tr>
<tr>
<td>Doctorate</td>
<td>0%</td>
<td>6%</td>
<td>3%</td>
<td>2%</td>
<td>4%</td>
</tr>
</tbody>
</table>

Base: All respondents
Q.E1 “Does your organization recognize additional degrees or qualifications when setting salary levels for engineers/geoscientists?” (n=60)

- Yes, 25%
- No, 27%
- Sometimes/Depends, 45%
- Unsure, 3%

Base: All companies employing more than one engineer/geoscientist
CURRENT AND FUTURE SALARY RANGES
Q.4 “Although there are sometimes exceptions, what is the general salary range for this … level position in your organization?” (n=60)

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist

Minimum Annual Gross Salary | Maximum Annual Gross Salary
--- | ---
$40,000 | $147,878
$52,544 | $104,664
$65,537 | $77,426
$80,295 | $65,410
$101,732 | $104,664

Average Annual Gross Salary for Single Practitioners: $92,823
PERCEPTIONS OF CHANGES TO SALARY AND COMPENSATION LEVELS

Q.E2 “Do you anticipate the salary and compensation levels for engineers and geoscientists employed in your firm will increase or stay the same in the next two years?” (n=60)

Q.E2a) “Overall, what percentage increase do you anticipate engineers / geoscientists in your organization will receive in two years’ time?” (n=33)

Base: All companies employing more than one engineer/geoscientist

Will increase by an average of 6% overall
- 7% among those with head offices in Winnipeg
- 5% among those with head offices outside of Winnipeg
EMPLOYEE COMPENSATION AND BENEFITS
Q.6 “How many weeks of vacation do these … level engineers / geoscientists typically receive per year?” (n=60)

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist

“Unsure” removed from calculations
PROVISION OF ADDITIONAL PAY STRUCTURES

Q7. “Generally, do these level engineers / geoscientists receive …?”

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist

<table>
<thead>
<tr>
<th>Pay Structure</th>
<th>Entry Level (n=41)</th>
<th>Junior Level (n=22)</th>
<th>Intermediate Level (n=44)</th>
<th>Senior Level (n=47)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bonuses</td>
<td>61%</td>
<td>55%</td>
<td>50%</td>
<td>60%</td>
</tr>
<tr>
<td>Overtime pay</td>
<td>63%</td>
<td>64%</td>
<td>43%</td>
<td>15%</td>
</tr>
<tr>
<td>Profit-Sharing</td>
<td>24%</td>
<td>41%</td>
<td>45%</td>
<td>49%</td>
</tr>
<tr>
<td>Commissions</td>
<td>2%</td>
<td>0%</td>
<td>5%</td>
<td>2%</td>
</tr>
</tbody>
</table>
PROVISION OF HEALTH BENEFITS

QC1. “Which of the following benefits, if any, does your organization provide to the professional engineers/geoscientists employed by your company?” (n=60)

Q.F6 “Which, if any of the following do you have through a business benefits plan?” (n=50)

Base: All respondents
All mentions accepted therefore total may exceed 100%
QC1. “Which of the following benefits, if any, does your organization provide to the professional engineers/geoscientists employed by your company?” (n=60)

Q.F6 “Which, if any, of the following do you have through a business benefits plan?” (n=50)

Base: All respondents

All mentions accepted therefore total may exceed 100%
QC1. “Which of the following benefits, if any, does your organization provide to the professional engineers/geoscientists employed by your company?” (n=60)

Q.F6 “Which, if any, of the following do you have through a business benefits plan?” (n=50)

Base: All respondents

All mentions accepted therefore total may exceed 100%

- Mobile phone: 75% (Companies employing more than 1 engineer/geoscientist (n=60)), 62% (Single Practitioners (n=50))
- Car allowance/Gas mileage: 43% (Companies), 42% (Single Practitioners)
- Parking: n/a (Companies), 42% (Single Practitioners)
- Public transportation: 5% (Companies), n/a (Single Practitioners)
PROVISION OF WORK/LIFE BALANCE BENEFITS

**QC2.** Some organizations offer different types of “work-life balance” programs to their employees. Which, if any, of the following does your organization offer in full or in part to your professional engineers/geoscientists?” *(n=60)*

- 73% Flexible hours
- 70% Bereavement leave
- 67% Sick time to care for sick dependents
- 53% Employee Assistance Programs
- 40% Leave of absence / sabbatical
- 38% Health/fitness club memberships or discounts
- 33% Maternity/ paternity/ parental leave beyond required
- 30% Work from home
- 17% Compressed work weeks
- 17% Time off for volunteer work
- 17% Parental leave salary top up
- 15% Compassionate care leave
- 5% Childcare benefits (subsidy, onsite, etc.)
- 3% Job sharing
- 7% Other
- 2% None of the above

**Base:** All companies employing more than one engineer/geoscientist

All mentions accepted therefore total may exceed 100%

*The only work-life balance benefit asked of Single Practitioners*
QC3. Which, if any, of the following types of professional development activities does your organization pay in full or in part for your professional engineers/geoscientists? 

(n=60)

- Professional/Technical dues: 83%
- Job-specific training: 82%
- Continuing education: 72%
- Business association dues: 53%
- None of the above: 7%

Base: All companies employing more than one engineer/geoscientist

All mentions accepted therefore total may exceed 100%
CURRENT AND PROJECTED EMPLOYMENT NEEDS
Q. D1 “Do you currently have any openings for the following engineers/geoscientists positions? If yes, please indicate the number of positions you require.” (n=60)

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist

<table>
<thead>
<tr>
<th>Level</th>
<th>MEAN</th>
<th>MEDIAN</th>
<th>One Employee</th>
<th>Two Employees</th>
<th>Three+ Employees</th>
<th>No add'l employees required</th>
</tr>
</thead>
<tbody>
<tr>
<td>Entry Level</td>
<td>2</td>
<td>1</td>
<td>88%</td>
<td>88%</td>
<td>77%</td>
<td>92%</td>
</tr>
<tr>
<td>Junior Level</td>
<td>2</td>
<td>1</td>
<td>88%</td>
<td>88%</td>
<td>77%</td>
<td>92%</td>
</tr>
<tr>
<td>Intermediate Level</td>
<td>1</td>
<td>1</td>
<td>77%</td>
<td>88%</td>
<td>77%</td>
<td>92%</td>
</tr>
<tr>
<td>Senior Level</td>
<td>1</td>
<td>1</td>
<td>77%</td>
<td>88%</td>
<td>77%</td>
<td>92%</td>
</tr>
</tbody>
</table>

Note: MEAN: 2  MEDIAN: 1 for all levels.
Expectations for Changes in Number of Engineers / Geoscientists Employed

QD2. “Overall, do you expect the number of professional engineers/geoscientists employed in your organization to increase, decrease or stay the same in the next five years?” (n=60)

Q.F7. “Do you anticipate your business will increase, decrease or stay the same in the next five years?” (n=50)

Base: All respondents
**EXPECTATIONS FOR DEGREE OF DIFFICULTY FILLING FUTURE POSITIONS**

QD3/F9. “What degree of difficulty, if at all, do you anticipate you will have filling any of these positions in the next five years?” (n=56)

Base: All respondents expecting to increase these types of employees

The bar chart shows the percentage of companies expecting various degrees of difficulty filling future positions, with two categories: Companies employing more than 1 engineer/geoscientist (n=60) and Single Practitioners (n=50).

- **Great deal**: 7% (Companies) / 0% (Single Practitioners)
- **Some**: 39% (Companies) / 36% (Single Practitioners)
- **A little**: 32% (Companies) / 18% (Single Practitioners)
- **No difficulty**: 18% (Companies) / 36% (Single Practitioners)
- **Unsure**: 4% (Companies) / 11% (Single Practitioners)
REASONS FOR DIFFICULTY FILLING FUTURE POSITIONS

QD3a/F9a. “Why do you think you may have some difficulty filling these engineering/geoscientist positions? (n=37)

- Requires specific skills/experience: 45% (Companies employing more than 1 engineer/geoscientist (n=22), 53% Single Practitioners (n=15))
- Not enough applicants: 32%
- Workplace location/environment/pay: 23%
- Need specific type: 18%

Base: All respondents expecting to experience difficulties hiring these types of employees.
AVERAGE NUMBER OF NEW EMPLOYEES ANTICIPATED NEEDING IN THE FUTURE

Q.D4 “How many positions, if any, in each of these categories do you anticipate you will need to fill in the next five years?” (n=28)

Definitions:
Entry – less than 3 years working in the industry
Junior – 3-5 years
Intermediate – 5-15 years
Senior – 15+ years

Base: All companies employing more than one engineer/geoscientist who say they anticipate an increase in these positions
QE3. “Please indicate how much of a priority, if any, your company gives to ensuring the engineers and geoscientists you hire are…” (n=60)

Base: All companies employing more than one engineer/geoscientist
USE OF SALARY AND COMPENSATION SURVEYS
USE OF ENGINEERS GEOScientISTS MANITOBA SALARY AND COMPENSATION SURVEY

Q.E4 “Does your organization use the results of this Engineers Geoscientists Manitoba salary survey when setting compensation levels for your engineers/geoscientists?” (n=60)

Base: All companies employing more than one engineer/geoscientist
Q.E5 “Do you use the results of any other salary survey for your engineers/geoscientists when setting compensation? Which others?” (n=60)

Base: All companies employing more than one engineer/geoscientist